

**Alliance for New Kosova – AKR**

**For a New Beginning**

**With a New Vision**

**For a New KOSOVA**



*Dear citizens,*

*After a hard working period, AKR experts who perform within the AKR framework, with their professional potential and strong will for a new Kosova, made our project become the main guide of our work and activities. The project is simple, practical, understandable and above all it is the best solution of our short-term and long-term worries and anxieties. We will allow, the people of good will and those that see the future only through hard work, join us in building in an accountable and profession manner - a new Kosova.*

*What is the answer to the needs of: children and youth, the basic needs of our families, the needs of war veterans and handicaps with limited skills, the pensioners and doctors' needs, students and teachers' needs, housewives and marginal groups, police and soldiers, civil servants as well as martyrs' families and orphans, and the rest of other liable categories who try to make their ends meet?*

*To better understand this bitter reality, we are sunken in a common human being to overpass the days with him and to confront with problems that today afflict a Kosovar citizen. Those are dreadful anomalies that are done unwittingly the everyday life in Kosova. From the moment of getting out of his/her home, a citizen, is confronted with banal difficulties: with roads where dirty waters flow, with sidewalks that are turned to parking lots, meanwhile one is enforced to walk through the roads where vehicles circulate, long waiting time for public transportation, a corrupt health-service, and coming-home with empty hands. Afterwards, there is an outrageous waiting during late nights that ones child will come home from elementary school with regular disconnection of electrical energy. Dear citizens, imagine just for a moment, your town from the point of view of a person in a wheelchair - and you will see what we have seen – how unendurable and irresistible our public infrastructure is. This is a bitter reality of a citizen of Kosova, this is his/her daily life, and s/he waits for a right answer of his very simple question: Why is this happening and how should a situation like this been over fulfilled? Usually, in civilized countries, citizens will find the answers for all these questions from their Government. However, in Kosova, after the war you will not find the answer there! Dear citizens, we and Kosova, are now facing a very critical period!*

*We did not deserve that!*

*We have not deserved the unemployment level either -of more than 50%, the highest in Europe: the lowest standard of living since the war, an extreme poverty of over 20%: the lowest degree of quality in education: low quality in health care: bad management with our life and property: unregulated relations among citizens: loss of confidence in political and public authorities: a constant increase in prices of articles that are essential for life: high institutional irresponsibility: deep moral crisis in families and society: very low social aid: marginalization of families of war martyrs and invalids: organized crime: threatening corruption in the society: disconnected relations between the citizen and institutions: lack of rule of law: institutions' inefficiency: infrastructure and a degrading environment: with vulgar problems (water, sewage, garbage, street, security, electricity, and much more.*

*Let us awake now and be conscious! We now invite You to participate in elections, not only for us, but for our children, who will one day ask what you did for us? They will, without any doubt, request explanations from us!*

*My commitment and YOUR choice is the right answer.*

*I thank God for giving me the opportunity to offer Kosova a new vision and allowing me to contribute in it. By giving my best thanks to You, in the first place, and to my closest collaborators, I have the pleasure and honor to present to you AKR's project, which is also the definition and the agenda of our actions, and simultaneously AKR's Governing Program.*

*This project introduces our responsibilities and obligations towards You, which we will be implementing with sincerity, transparency, and responsibility and in set timeframe.*

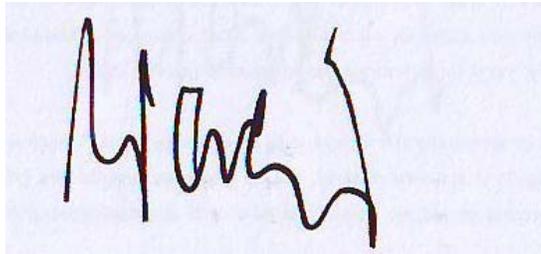
*Let the signed AKR's project be a Contract **between AKR-me and You.***

***My honorable citizens, I guarantee you that this contract between you and AKR will be realized in its entirety!***

*I fully commit myself in making the project come true, with Your help and support.  
Therefore, dear citizens, please allow us to start **the work!***

***May God help us - in this joint journey!***

Alliance for New Kosova

A handwritten signature in black ink on a light blue background. The signature is stylized and appears to be the name 'M. Alami'.

# The project for New Kosova

## Foreword

Dear citizens,

For more than eight years, Kosovars are being misgoverned by non functional governments. All former political coalitions were designed to malfunction. The extreme deteriorating of the prime minister's position and the transfer of accountability towards political party's leaders have paralyzed the executive and created several sub governments within the government. The absence of any clear hierarchy was accompanied by lack of clear responsibility assignments both in the central and local level. All this has opened the doors to corruption, abusiveness, lack of transparency and complete disrespect for the citizen. Rather than using the public infrastructure to serve the citizen, the position has misused for interests of particular interest groups. Instead of prosperity, the government has produced poverty; they have produced unemployment and not jobs; humiliation has been offered instead of respect for the citizen.

In the past eight years our citizens have experienced a continuous degradation, misuse of paid taxes, complete discrediting of state's image and has raised only one question: till when? Alliance for New Kosova has its answer and is convinced that such governments are doomed to failure. **The time is now. Not to criticize the government, but to change it. It's about time that our country starts prospering again.** That the dignity, hope and a bright perspective return to the citizen.

Alliance for New Kosova encounters failure with a clear vision for success; corruption with uncompromised anticorruption combating; stagnation with deep reforms; unemployment with investment; isolation with integration; insecurity with security; chaos with accountability; anarchy with clear definition of duties and responsibilities. Both the citizen and the government institutions will be guided by sound relationship of the rights and obligations.

Our new vision on functional government is a guaranty for success. **The core of success is the new model of leadership, with the Leviathan in the center; the state’s President elected through direct citizen’s votes. We offer a president that guaranties citizens’ respect, and a president that guaranties a healthy synergy of public institutions.** The President, elected through people’s votes will be endowed with different mechanisms enabling him to supervise the performance of other pillars of government including legislative, executive and judiciary as well as the prevention of eventual abuses of their functions

AKR offers a reduced but functional public administration. The government ruled by AKR will have only 6 departments that will concentrate in it all the sectors needed for effective governing. Our vision is quality not quantity; reliance on simple and understandable laws for citizens. Our departments will manage activities in fields with great importance like Economy and finances; Labor and public services; Education, culture, youth and sport; Justice; Defense and security and Foreign policies. For every single department AKR offers a comprehensive vision of goals and activities. These goals and activities are listed as follows:

<b>I. Department for Economy and Finance .....</b>	<b>8</b>
<b>II. Department of Labor and Public Services .....</b>	<b>18</b>
<b>III. Department for education, culture, youth and sports.....</b>	<b>31</b>
<b>IV. Department for Justice.....</b>	<b>41</b>
<b>V. Department for Security and Defense.....</b>	<b>44</b>
<b>VI. Department for Foreign Policies .....</b>	<b>47</b>

*Let us start the work*

## **I. Department for Economy and Finance**

Alliance for New Kosova is conscious that sustainable economic growth is the starting point for every policy aiming at higher citizen's welfare. Increasing the level of domestic output is the best strategy towards any effort to decrease poverty, reduce inequalities and reduce existing regional development divergences.

These goals facilitates the realization of other priorities as well, first and foremost lower unemployment levels; improvements in education and health care; attracting foreign direct investment; strengthening the rule of law; strengthening responsibilities in local governments; accelerating the EU integration process, etc.

AKR addresses the citizens with a concrete, well thought and realistic offer, with clear objectives for sustainable welfare improvements and with transparent and efficient institutions. Our offer includes all those spheres where functional governments can influent the business environment and strengthening of their competitive abilities. This offer includes fiscal and monetary policies; privatization and policies for attracting foreign investments, policies that are supportive to agriculture, creation of qualitative public infrastructure, regulation of a proper legal framework compatible with free competition and market economy, strengthening of the stability of our financial system and qualitative increase in the volume of loans for businesses that generate new employment positions.

AKR is convinced that the basis for success for every implemented policy is a complete evidence of Kosova's population, economical and societal characteristics and its geographical spread. Therefore we promise to start the census of population and households immediately after wining the mandate from the citizens.

One of the major barriers for economic growth in Kosova is insufficient access of business to capital market, unfavorable conditions for financial borrowings and inefficiency in allocating the loans. The core of our economic policies is the creation of

an investment bank, to be utilized for an active and strong support of economic activities classified as priorities for the economic development of our country. This bank will also manage part of the accumulated funds from existing local agencies; part of the Kosovo's budget dedicated for public investment but also disbursed funds from international financial institutions and international investment banks.

AKR is aware of the fact that Kosovo's wealthy natural resources belong equally to both existing generations and to our descendants; therefore it presents itself with a concrete offer for a more equal allocation of profits from the use of these resources. We will establish The Agency of Accumulations (The Agency for Future Generations) where part of the earnings from the use of scarce and irretrievable natural resources will be deposited.

### **AKR priorities in fiscal and monetary policies**

The achieving of AKR's primary goal of higher citizen's economic welfare requires careful changes in out tax policies and budget expenditure policies. In the area of tax policies we will work toward eliminating the shortcomings in the existing legislation, its simplification, reducing tax rates, tightening sanctions for noncompliance with tax obligations, increasing the tax administrations' implementing capacities, continuous tax payer education, empowerment of municipalities with their own revenue sources and offering tax relief for specific sectors, locations and periods of time. Our offer is multidimensional, understandable, practical ad productive:

- We will completely review the existing tax legislation, aiming a modern and simple tax system, eliminating present contradicts, eliminating the existing opportunities for discretion of tax inspectors, and clearly redefining of tax payer's rights and obligations.
- The tax system will be designed to minimize economic distortions in the allocation of scarce resources while generating necessary budget revenues.

- The personal income tax law will be simplified drastically, by introducing a flat rate tax for all sources of income, a tax rate equal to the applied rate for corporate income. Interest income from savings will be exempted from taxes with the aim of increasing incentives of households to save as much as they can from their income. Our goal is to use the single low personal income tax rate to increase the awareness of businesses so that they definitely leave the informal economy. Such a policy promises sustainable revenues in the long term.
- We will also review the corporate income tax law where changes in some fields will be done. These changes will include deductible expenses, the type and the applied depreciation rates, treatment of expenses for research and innovations, science, culture and charity donations as well as the sanctions imposed for noncompliance with obligations. We will also reduce the standard tax rate and bring it in line with rates implemented in countries in the region, so that the tax is no longer a barrier to potential foreign investors. This standard tax rate will at no case be higher than 10%. Low tax rates, broad and sustainable tax base and minimum economic distortions will also serve to potential foreign investors as signals over the seriousness and sustainability of our tax system. Special treatment will also be offered to micro businesses, especially to the ones that plan to broaden the scope of their activities, through borrowings. We also plan to offer tax holidays for specific zones, periods, locations, conditions and sectors with specific importance. To put it together, this tax will serve our development policies and our policies designed for a better regional development of the country.
- In the value added tax law, we will correct the existing law with the aim of lowering the compliance cost for businesses. Producers who import part of their raw materials will be offered the option to pay their taxes due after the complete processing of inputs and completion of the production process. This will drastically improve the cash flow within businesses and will alleviate their operations.
- We will introduce contributions for health insurance and for support against temporary unemployment. However, contribution rates will be set at levels that do not increase the wage costs substantially and so do not put at risk the competitive capacity of domestic firms.

- We will completely restructure the tax administration in favor of its de-politicization and professionalism by introducing the concept of meritocracy and by applying strict sanctions for corrupted inspectors. We will vigorously respect the regular tax payers, and we will protect them from dishonest competition of tax payers who do not fulfill their tax obligations. For this reason we will also establish the financial police department.
- To the municipalities we will offer chances for more own sources of revenue, in order to increase their accountability toward the electorate. In this area we will find new opportunities for allocation of tax revenues toward municipal budgets. For example the transfer of receipts from corporate income taxes will support an increased competition between municipalities in offering new qualitative packages of public services to new and existing companies.

In the area of public expenditures, the allocation of budget revenues will be determined from the priorities derived from our vision and development strategy. Public money will support only the endeavors for economic development of the country. Our success in the public investment program will be measured by the quality of approved projects rather than by their number.

Both education and health care are treated as two essential sources of human capital accumulation and as main determinants of labor productivity. This treatment will also be reflected in the amount of public funds allocated to these two sectors, and Kosova will no longer be mentioned as the country with the lowest % of GDP spent on health and education from all countries in the region.

AKR's offer on the budget expenditure area is an offer for economic development, efficiency and an offer for a more equal distribution of national income. During our mandate, we:

- Will come out with a comprehensive strategy for the development of the country and increase of citizen's welfare. This strategy will be further detailed through medium-term public expenditure frameworks, whereas the government will be obliged to

entirely reflect the approved priorities in development strategies and expenditures framework, during the composition of annual budgets.

- We will decrease at minimum all direct subsidies to publicly owned enterprises. Until now, provided subsidies have postponed the willingness of these companies to start genuine restructuring and have weakened their ability to operate under hard budget constraints and principles of a market economy.
- We will direct public expenditures towards the support of sectors with a primary importance such as education and health. We will provide, - in close cooperation with international financial institutions -, additional funds to be used for improvements in public infrastructure.
- For public investments, the foreseen funds will be allocated to those sectors that help to reduce the very high unemployment. In our economy, agriculture contributes with a considerable added value to our national income. Despite the continuous difficulties and the lack of any institutional support. We promise to find the most appropriate mechanism to support farmers including a more favorable access to financial markets, improvements in education capacity or technical assistance. The same approach will be offered to tourism sector. In doing this, we will consider all available possibilities, to also use the funds accumulated from the privatization of socially owned enterprises for the generation of new jobs.
- Notwithstanding our efforts to increase the wellbeing of citizens, AKR guarantees that it will not neglect those categories that need or deserve a special social treatment, especially those that contributed most to the freedom we enjoy such as war handicaps and families of war martyrs. It is our responsibility and pleasure to offer a continuous improvement of the quality of life to these categories. In addition, in all our efforts for economic prosperity, we will make sure that nobody is left behind with insufficient means for existence.
- We promise a long-term stability of funds for pension insurance by guaranteeing all contributors, that the government led by AKR will not tolerate any misuse of accumulated funds of Kosovars.

In the field of monetary policies, we will be engaged in substantial strengthening of our Central Bank. The Central Bank will have a full autonomy in the implementation of its policies with a goal to ensure the stability of financial system of the country. The increased independence of the Central Bank will also include an increase in the accountability of the Bank's management.

### **AKR and the Agriculture**

For AKR, agriculture was, is and will remain a sector of special importance and a field with a lot of opportunities for further productivity growth and comparative advantages in the region. Our vision is agriculture with a larger role in supporting economic development of the country and in ensuring sufficient incomes for our farmers. AKR will accomplish this by:

- Favoring the renewed concentration of land property as to increase the average farm size.
- Changing the use of agricultural land by favoring farming, fruit-growing, viticulture, poultry farming and bio-products at the expense of the traditional production of grains
- Improving the quality of agricultural land by advancing the irrigation system
- Softening the financial barriers by allocating more funds for agriculture and by improving the borrowing conditions for agricultural producers.
- Offering guaranteed prices for agricultural productions with a goal to increase the farmer's incentives and also stabilize farmer's incomes by protecting them from eventual fluctuation of market prices
- Finding more appropriate mechanisms to protect the agricultural producers from unfair competitions of subsidized producers from the region, however without restricting the free international flow of agricultural goods.
- Supporting further processing of agricultural products within the country and so increase the added value generated from the domestic work force
- Increasing the competitiveness of domestic producers through professional education. AKR will open agricultural faculties and laboratories in three centers of Kosova. By

this, we will increase chances of our youth to find jobs. Through the establishment of powerful agro economic platforms we will support the concentration of agricultural production and the creation of jobs.

- Enhancing and protecting the quality and standards of domestic agricultural products, which will also help to protect the consumer, increase the confidence of consumers in domestic products and will also improve the reputation of our products in the international market
- Closely cooperating with associations that represent farmer's interest and supporting of their efforts to coordinate activities
- Identifying and implementing opportunities for the development of agrarian tourism
- Serious negotiations of benefits and privileged access of Kosovar products in the EU market, especially in the production of meat and bio-products.

AKR promises also a qualitative treatment for the wood processing industry. We are aware off the huge potential and existing traditions in our wood processing industry, so we will provide a convenient environment for domestic producers by guaranteeing at the same time the environmental balance. This will be achieved through the continuous replanting of processed woods.

### **AKR and Energy**

AKR in a period of six months will stabilize the problem of supplying consumers with electricity power. In order to assure requested capacities of power, we will repair generators A1 to A5 (420 MGW), that will get back to successive use (2009/2011). We will reconstruct Kosova B's generators (2010/2012).

We will project a new thermal power plant with 630 MGW, with blue gas (to be implemented during 2012/2015). Also, AKR will encourage and support alternative methods of energy production. Making mandatory by law , we will make sure that the future power construction in Kosova will have zero calorie loss.

Immediately we will manage to supply economic developments and the business activities with a 100% electricity power. We will supply Kosova with a cheap energy, through transfer, from Far East. We guarantee the modernization of the network transmission system. Within four years of governing we will invest:

- On eliminating commercial and technical losses of the electrical power
- On digitalization of the electrical metering
- On limited capacity of transfer of electrical power via transformers stations 220/110kV
- On Limited capacity of transmission 110 kV
- On enhancement of interconnectivity line Kosova-Albania from 220 kV to 400 kV.

We will insist that KEK is going to be managed by professionals and we will not allow being politicization. The KEK will remain mainly owned by state of Kosova and will have private stake holders. AKR will keep the transmission system in public ownership to guarantee competition between suppliers of electrical power. We will immediately take all the steps that Kosova will join Electrical European Card, Electrical European Transmissions, and Corresponding Protocols which relate to energy. Moreover, we will create the National Agency of Energy (NAE).

### **AKR for privatization and foreign investments**

We will facilitate foreign investments in our country, partnership with domestic companies as well as enabling the ownership onto the hands of investors who can contribute in the development of the country. All this will happen thanks to policies and friendly environment which AKR will create with its economic vision.

AKR will continue with privatization but using different method. We will draft new regulation which will enable the transfer of assets only to those who knows how to develop privatized enterprises. We will also make the evaluation of enterprises before they are privatized.

AKR will select the region, the enterprise and the way how the enterprise will be privatized by considering the economic benefit that will give to that region, and also the convenient time for next privatized enterprise.

We will make sure that the buyer of the enterprise is knowledgeable with the same business or is engaged in the similar activity. The business plan will be mandatory. Moreover, we will monitor promises of the investors. The AKR will be transparent for the opinion.

We will establish “The Participation Agency“ that will participate in strategic privatization projects.

AKR will promote also privatization of certain enterprises such as electricity supply and waste management, but always having in mind to establish competition. We also guarantee that we will not politicize the Boards of publicly owned enterprises.

AKR does not sympathies with privatization of strategic giants such as Trepça. Kosova has considerable natural sources and with a strategy that AKR has, we will use this potential for the economic development of the region or we will preserve them for the near future. Also, the state jewels of Kosova such as Brezovica, will be given with a concession of 25 years to the investors rather than privatized.

For this reason we will urgently promulgate the law on concession and exploration of natural resources, but keeping control from the state of Kosova with a golden share and participation from the Agency of Participation if the investment is viable, if not, natural resources will be preserved.

AKR will work hard to attract foreign direct investment in Kosova, which will bring a new technology as well as successful know-how in different fields, while at the same time increasing the employment rate, the production and export to international markets.

In order to achieve these goals we will invest in:

- Infrastructure
- Rule of Law
- Education of labor force
- Market expansion
- Regular supply of electricity and water distribution
- Trade agreements with neighboring countries
- Facilitating convenient credits with low interest rates for the businesses

## **II. Department of Labor and Public Services**

### **AKR for job creation and the social network**

AKR is aware of the importance the work place has for welfare and dignity of each individual and each family. A substantial reduction of the number of unemployed is our highest priority, and all policies, activities and capacities of Kosova in general and especially ours will be subordinated to this main objective. Our objectives target the supply of labor, demand for labor and the labor market itself.

We will influence the supply of labor with both active and passive policies. Unemployment benefit packages will be designed to effectively protect employees from temporary unemployment. However we will timely limit these benefits, to prevent any negative effects in the propensity of job seeker to actively look for a vacancy. In cases with unemployed individuals with minimum probability to rejoin the labor market (either due to age or lack of required skills), we will look for alternatives for early retirement. This will enable us to focus on those who are unemployed and who can be retrained successfully.

We will modify our education system and bring it more in line with the market demand and structural adjustments of the economy. We will work closely with associations of employers of Kosova, non-government community and with international agencies and institutions such as World Bank, UNDP, ETF, ILO and others with the aim to increase the employability of our job seekers. We will direct these activities in professional qualification of youth in both urban and rural areas.

Our engagement in improving labor offer would not be complete without improving the demand for labor. With our active policies we will financially support businesses that absorb job seekers, especially long-term unemployed people. Individuals with new ideas who intend to open small and medium enterprises will be supported with favorable loans.

In the infrastructure field we guarantee employment opportunities through public investment projects or partnerships with the private sector.

In the labor markets we intend to strengthen the employment office so it can serve as real facilitator between labor supply and demand. Employment offices will be supported with databases where job seekers get access to all available information on open vacancies, whereas employers will have access on data on the availability and qualifications of job seekers. We will also find mechanisms to increase the regional mobility of the labor force.

The labor market will be liberalized and so the employment costs faced by employers will be reduced. We will review and complete primary and secondary legislation that regulates functioning of the labor market, the rights and obligations of employers and employees. We promise efforts to advance employment contracts as a standard mechanism to regulate the relationship between employer and employee.

Another important segment for the AKR is finding alternatives to temporarily ease the labor market through arrangements with countries facing deficits of the workforce (Western Europe, Middle East,...)

With countries experiencing negative growth rates of their population, AKR will identify those areas of economic activity where the deficit of workers can be compensated with Kosovar job seekers. This will release our budget by decreasing expenditures for social assistance; will help generating additional income for families of the unemployed, who will then increase the demand for local production. In the long term, the additional benefit of our policy will be realized through the use of gathered knowledge and accumulated capital investments in Kosova of returned employees.

AKR will come up with a serious proposal for our diaspora and persuade them to invest their work and their knowledge to support our efforts for higher growth and higher social welfare.

Our policies will result in a fast decrease in unemployment rate and reduce budget expenditures for social welfare. This will enable us to increase the support for poorest families and for individuals with no abilities to generate own incomes. We offer special treatments for war invalids and families of war martyrs; they will be supported in every aspect, including an income level that enables them to live with dignity, coverage of all expenses for educating their children at all levels, coverage of expenses for healthcare, and active involvement in measures for professional qualification.

AKR pledges that it will not allow further humiliation of Kosovar retirees. They will have their deserved place in our society. The system of basic pensions will be modified in favor of differentiating those retirees who have regularly contributed in the pension system. We will strongly insist to bring back the money, contributors have paid in the old pension fund.

### **AKR for Healthcare**

AKR guarantees a beginning and preservation of a healthy life, because protection of health and prevention of diseases will be the essence of the healthcare system in Kosovo. This will be achieved through preventive methods, approved by the Department of Health within the regulatory framework, for all levels of health services. This will include education of the population by utilization of the experience from organizations such as World Health Organization, for example promotion for the reduction of passive smoking.

AKR guarantees that the health strategy in Kosovo will be based on these principles: professionalism; equal and non discriminatory care for all Kosovo citizens; efficiency; cost-efficiency; suitability; quality of care; sustainability; responsibility; transparency and discipline.

AKR will address under investments in healthcare by allocating an appropriate proportion of the budget that is in line with countries in the region, and with developing

economies norms as proposed by the World Bank. Financing deficit will be regulated by optimizing the distribution of funds for healthcare, for example deficit for procurement of medicines will be addressed.

AKR will invest in the renewal of healthcare infrastructure. Every hospital department (or family health clinic) will be furnished with new equipments for which they will be responsible. AKR will eliminate mismanagement of healthcare resources; by establishing special offices which will monitor the quality of health services, monitor the distribution of medicines within hospitals, monitor cleanliness, etc.

AKR guarantees decrease in rates of mortality (death in all ages) and morbidity (proportion of ill people in comparison with healthy people). AKR intends to protect the youth from consequences due to neglect. We will educate the youth for consequences manifested from smoking, alcohol, drugs, unwanted pregnancies, sexually transmitted diseases, etc.

AKR will support immediate reform of medical studies, by investing in scientific medical research, and through promotion of cooperation with foreign university hospitals. This will have numerous benefits: strengthening of personnel capacities for healthcare services, promotion of a culture where healthcare develops in line with latest medical research, additional compensation for medical doctors who dedicate time to research, application of modern technology, etc.

Reform in medical studies will support the establishment of institutions that are in deficit, but are necessary to complete the healthcare protection of Kosovo citizens: Oncology Center; Cardio-invasive Surgery Department; Toxicology Center; Drug-intoxication Rehabilitation Center; Pharmacology Clinical Institute (for testing local and imported medications in order to control medicines in use).

AKR's goal is the functioning of Kosovo's integrated healthcare system. Main characteristics of the Kosovo healthcare system will cooperate closely with private sector

for achieving a complete service for its population. Integration of the new healthcare system is foreseen to offer three levels of healthcare services.

Primary healthcare (municipal level) will include family health clinics, emergency units, home visits, obstetrics services (though not birth clinics which will be situated within hospitals), pharmacies, dental care, counseling services, etc.

Secondary healthcare (regional level) will include hospital and consultant services. AKR guarantees increase in quality of secondary healthcare services which are multi-clinic centers, mental healthcare centers, rehabilitation centers, etc.

Tertiary healthcare (central) will include University Hospital; different national institutions such as Institute of Public Healthcare of Kosovo, Blood Transfusion Institute, Occupational Medicine Institute, Medical and Psychiatric Forensics Institute. We guarantee that 70% of healthcare will be covered in the primary healthcare, 25% in the secondary healthcare and only 5% in the tertiary healthcare.

AKR will implement a system of health insurance which will cover all of Kosovo's population. Healthcare insurance will enable pooling of financial risk for catastrophic expenditures, which will be achieved through cooperation with foreign hospitals, where there will be agreements for medical services and the number of patients per year, therefore, economies of scale will be applied.

AKR will enforce price ceilings for different services that are offered from doctors in the private sector. These prices will supplement healthcare insurance and will help to eliminate informal payments.

AKR supports efficient governance of healthcare system through the Department of Health, which is responsible for creation of healthcare policies. AKR will support societies or professional institutions of doctors, dentists, pharmacists and biochemists. These institutions will be responsible for a number of factors, including strategic

planning, regulation for licensing of private clinics, closing down and opening of healthcare institutions, question the conflict of interest for doctors who are engaged in public and private sectors, promotion and support for specific specializations, promotion for efficient spending in medicines (while supporting Kosovo's economy), etc.

AKR will transform the compensation system (and at same time increase salaries) for healthcare personnel. Healthcare personnel that show excellent work will have greater possibilities for professional advancement. This compensation will eliminate moral deformation of healthcare employees and extensive incidence of informal payments, and will secure services of high standards for citizens.

### **AKR for public infrastructure and public services**

AKR guarantees that Kosovo infrastructure will be modernized to European standards. We will invest in all parts of Kosovo without distinguishing between urban and rural areas. The purpose of this determination is that AKR wants to create a closer relation between infrastructure and corresponding public services. Particularly, AKR guarantees work in road transportation, telecommunication, airports, railroads, water management, environment and waste management, and the investment for the modernization of the corresponding urban and rural areas.

### **Road Transportation**

AKR considers road transportation of Kosovo to be its arteries, and our purpose is to make these arteries functional and of standards that European country deserves. Roads of Kosovo are an important factor for her economic growth, thus we will dedicate a special role to them by taking into account the volume of vehicles that use them. We consider road connections with the European network as very important, especially the acceleration for the completion of the Merdare - Morinë motorway, and also the construction of the Mitrovicë – Prizren motorway.

AKR considers urban and suburban roads to be of multiple importance and we will invest in these roads in a more transparent way. For instance, poor road quality coming from the work by the private sector will result in accountability for unethical businesses. Of particular importance will be adequate road lighting, road signs/markings, coordination of roads with spatial planning, maintenance or construction of roads which connect rural and urban areas, construction and the concession of parallel road activities (motels, fuel pumps, restaurants, and recreational centers), etc.

### **Telecommunication**

During the governing period of AKR, a modernized infrastructure in telecommunication will be constructed, not only in urban but also in rural areas. The internet connection and other telecommunication services are essential for public schools in rural areas and also for the inhabitants of these areas, since the internet communication with the rest of the world is most needed. Within four years of the AKR governance, we will connect most of the hoses in Kosova with optical fiber in order to offer unlimited use of internet connections.

AKR guarantees the improvement in communication, including mail, the correct addressing of households which makes it possible for the post to be delivered to its final destination. AKR is, also, in favor to partially privatize PTK and further liberalization of the market.

### **Airport**

During the first year of AKR governing, we will restructure airport, with a clear objective that the AP becomes modernized by including the required infrastructure for obtaining the international license for the airport.

AKR aims to reopen the airport of Gjakova, in order for Kosovo to have another small airport that can be used for sport flights, agricultural needs, education and for emergency cases.

During the two years of our government, we will create conditions that will enable the establishment of an aviation company of South Eastern Europe, which will operate with a model of a Scandinavian aviation, involving Kosova, Albania and Macedonia. The airplanes of the company will be allocated in these three countries. The agency of the participants will be a member of this project.

### **Railways**

AKR will draft the law on railways and immediately start the revitalization of the current railways. During the four years of our governance we invest in the electrical system of the railways and install signals that are connected to central table control. We will particularly invest in the North-South route, which connects Kosovo to the EU. An emphasis will be made to the use of railways for the transportation of goods.

### **Water Management**

AKR will increase investments in the water system at the same proportion as countries in the region, and our aim for the near future is for these investments to be at the same level as the European Union. AKR will support the department of environment and spatial planning. This support will be emphasized mostly in the maintenance of water-supply pipelines, improvement of the drinking water quality, maintenance and monitoring of the regional water suppliers, improvement of the accessibility of water in all populated parts, connection of water supplies with natural sources, construction of three water dykes, etc.

## **Environment and waste management**

AKR will not allow for further degradation of environment in Kosovo. We will apply permanent and continuous European standards for maintenance of the environment.

AKR will construct and repair the sewage infrastructure and communal collection of waste. AKR guarantees a creation of depositories for urban waste collection and will create recycling centers, which will be in coordination with the law of environmental protection, and with the aim of added value.

AKR guarantees that waste management will be monitored to high norms by taking into account the direct effect on health of the population. AKR guarantees that it will build parks, gardens, and parking spaces wherever it is possible.

## **City**

AKR guarantees a creation of conditions for the regulation of the entry ways to residences, facades, installations, walk paths, parking spaces, parks, transport for students, etc.

AKR guarantees, wherever possible, the preservation and legalization of all buildings, which were build previously, and which have not completed all documentations for the building (those that do not interfere with roads and public walkways, and with the condition that the outside appearance is in coordination with the urban conditions).

AKR guarantees that it will provide licenses for new buildings for both residential and businesses, with the only requirement of guaranteeing the financing which enables the precondition that the external infrastructure and frontage to be completed on time and commensurate with spatial planning.

AKR guarantees that public services will be given in concession (public services for urban transportation, spatial planning, hygienic services, etc.), with the purpose of increasing the efficiency, intelligibility and the following of due dates.

AKR guarantees that the services offered to citizens will be on time and in accordance with the legal framework, with the only prerequisite of setting previous appointments (by SMS, e-mail, telephone, mail); which enables a quicker and more efficient service for citizens without having to endure long waiting times. Citizens will be informed, in advance or during appointments, about the conditions that are required for the implementation of the service (bringing proper documentation, taxes or invoices).

AKR guarantees that jails, the University of Prishtina, and the local administration will be transferred in suburban areas, by assuring dignified environment, and that the present areas will be transformed to areas appropriate citizen and businesses, which will be portioned and offered to community, in anticipation to generate money. This will help cities to be released from dense traffic and unnecessary buildings.

### **Rural areas**

AKR guarantees the establishment of conditions for residential buildings; the legalization of illegal buildings; the establishment of conditions needed for building public buildings for cultural, humanitarian and informative gatherings; building recreational centers, free transport (for pensioners, handicapped etc.). AKR guarantees the possibility of establishing economic activities and the integration of villages in economic activities.

### **AKR for local government**

AKR considers conveying the government to citizens through delegation of powers from the center to smaller administrative units, as the prerequisite of functioning of the democracy in its authentic concept, which means the participation of citizens in the governing process.

The successful reformation of the local government is one of the priorities of AKR, and all other activities or projects undertaken in order to fulfill the program of AKR, will be analyzed from the aspect of its suitability in the local government level.

We guarantee that the reforms in the local government will be comprehensive and will improve the position of all citizens, since our purpose is that through enforcement of citizens to increase the responsibility, transparency and responsiveness of the government towards the citizens for its activities.

AKR considers its citizens to be the main bearers of the process for improvement of the administration of the local government, and building trust between the local government and its citizens is one of the main challenges. We will widely include the population in the process of self governing for identification of their needs, in order to develop policies that are most suitable for them.

AKR does not consider the reformation of the local government to be the solution for improvement of the position of the minority, but through the creation of conditions that enable self-government and return of dignity for all communities; this is our main strategy of integrating everyone in the public life of Kosovo, by seeing themselves as a part of it.

The citizens of Kosovo deserve a better standard of living at the municipals where they live, and AKR will undertake a range of activities to improve the public and administrative services for the citizens. AKR supports the reformation of the administration and also the offering of additional specified services for the citizens. Despite the improvement of the quality and the distinction of the services, we will overlook the number of employed personnel in the administration, by leveling the number in favor of efficiency.

The civil employees will be hired based on the merits and we will eliminate the employment for political and nepotism purposes. For the employees, a plan for their promotion will be created in accordance with their performance, and also trainings or other promotions will be offered for successful employees.

We give special importance to the increase of transparency in the work of local authorities, and regular information meetings and consultations with citizens, which we will do by organizing regular meetings, forums and different debates with citizens.

We guarantee Kosovo's citizens, that the level of competences that will be delegated in the local levels will be the same for all municipalities and there will be no differences, without considering the ethnic structure of the municipalities.

AKR guarantees that initially it will undertake all measures to establish clear division of competences between the central and local government, with aim to avoid conflicts on the level of authority between the central and delegated powers, as well as between the departments of the local government.

In order to implement the reforms of the local government, AKR will complete the legislative infrastructure in order to improve the regulative framework in this regard, by approving primary and secondary legislation, which will determine foundations for efficient functioning of the local government.

AKR promises that before planning any strategy for the local governments, it will assess the conditions of the particular place and after consultations with citizens, together we will determine the priorities for that municipality and this will be a well planned and analyzed process, which needs to rely on realistic capacities and sources, both institutional and human.

According to AKR, the private sector has an essential role in the development of the local government, particularly through entering into contracts for offering basic services for the citizens, which also guarantees more efficiency in the services. This means that citizens

will have minimal direct contacts with the administration, which reduces the corruption in this field. The competition inside the private sector will also guarantee local economic growth and will attract larger investments in this direction.

AKR will draft a strategy for generating additional incomes at the municipal levels, in order to certify a financial stability and will support the management of the local incomes by the municipalities, with the purpose to direct such means toward the priorities which were set by them.

Within each municipal government, a special importance will be given to a better use and planning of the public places, for the purpose of offering better services for the citizen. The priorities for their regulation are: roads, parking lots, passages for passengers, the adjustment of the infrastructure for people with disabilities, sidewalks, parks, graveyards, parks/playing fields, sport fields, cultural and historical monuments, public toilets, waste management, etc.

The regular supply of citizens with water, caring about the usage and protecting water from misuse, along with the protection of the environment from pollution, is what AKR promises to certify a better future for the citizens of Kosovo. AKR promises to return the management of property to the municipalities, in order to ensure better planning and its use, in addition to determining clear conditions for the issuance of licenses for construction, always having in mind interests of the citizens.

Prishtina, as a municipal unit will have a separate and different organization, which will be regulated with a special law that will divide it in several regions and zones for the purpose of ensuring better efficiency in offering services to the citizens and ease their access to the local administration. Each sector/zone will have its own administrative office for communication with citizens, which will be quickly responsive in helping and answering citizens' needs. Wishing to simplify the life of Prishtina's citizen, we will rename the streets of the city based on the regional bases and numbers, which will ensure sustainability and simplicity for all.

### **III. Department for education, culture, youth and sports**

#### **AKR for education**

Kosovo has the most valuable resources in the world - its youth. Giving them the opportunity for better education and career perspective, enables us to transform them into a positive, developing energy for our country. AKR considers education as a priority; therefore AKR's vision for the Kosovar society is to transform it into a knowledge based society.

AKR considers education in Kosova as: a factor of social stability and of progression for democracy, a process of increasing citizens' awareness, an improvement process of life standards and quality, a direct precondition for economic development and poverty diminution, a possibility to avoid black market, a prevention for child employment, a possibility for health improvement and a prevention for disease contagion, and a way of making people aware of protecting the environment.

According to AKR, the main precondition for building an authentic education system is harmonizing the plans and actions in different levels of education by coordinating all level activities that would guarantee education consistency and quality. We support a larger decentralization of education and an increase of autonomy of these institutions, by creating mechanisms for supervision and control of autonomy.

#### **Preschool level – “Super beginning”**

In order for our children to have the best possible start for their education, their growth should be supported from preschool level. AKR supports the improvement of infrastructure and quality of these institutions, therefore we will: build and open a considerable number of preschool institutions, increase the number of children in preschool programs, oblige the attendance of children from 3 years of age so that it impacts their socialization, it determines the rules for licensing private schools, it increases the number of qualified staff who will work in these institutions, and it inspects continuously the work of public and private institutions.

We will be involved in improving the program that needs to be developed in these institutions and we foresee: early education and child care services, early learning of foreign languages, rich programs for sport and culture, and special care for children with disabilities.

We guarantee an absolute depoliticization of education system at all levels in Kosovo, supporting professional values and ensuring a full enforcement of professional ethics in education institutions.

### **Elementary education – “Inclusive – equal chance”**

AKR, with integration of children in elementary school education, indicates the existence of equal opportunities of education for all children of Kosovo, regardless of differences, whether they are social, ethnical, or based on the places where they live.

AKR guarantees not only to bring all children to school, but also guarantees to build schools in rural areas and bring schools to children. We will work toward the completion and improvement of elementary school's infrastructure and toward improving education quality, which will contribute to a higher children success.

AKR guarantees a decrease of number of students to 25 per class, creating enough space for every student. AKR will also offer home education for children who are registered, but can not attend school for health reasons.

AKR will work toward the integration of children that were victims of emigration in schools and will educate and support homeless children and their families by totally eliminating child employment in Kosovo. For this process the presence of professionals is required, therefore we will bring back to schools pedagogues and psychologists.

The existing law on supplying books and school uniform will be enforced for all children, whereas a special program will be created for increasing children awareness for their rights, similar as for foreign language learning which will be kind of entertainment.

### **Secondary education- “Future for everyone”**

One of the main objectives of AKR in education is to make secondary education (from 15-17 years old) mandatory. On the other hand, AKR takes full responsibility for improving socio-cultural life, therefore AKR will build supportive infrastructure such as cultural, youth, and sport centers.

AKR will supply with computers and will provide with internet connection all secondary schools, with the purpose of facilitating the students of all regions of Kosovo for usage of computers and other necessary sources.

Different programs for different professional reasons will be created, so that they will be adjusted to job market necessities, and other special programs for specialized skills in rural areas, with the intention to prepare youth to be possessors of developments in that region and to prevent their displacement in other regions.

AKR promises scholarships for excellent students, as a motivation for better improvement of the overall quality and the creation of special program for recognizing and supporting talented students, for helping Kosovo.

Career offices will be created for helping youth to make decisions for their profession. Moreover, AKR guarantees different facilitations for students in public services such as public transport, tickets and other spheres.

### **High education – “World part”**

AKR takes into consideration two main issues that contribute to a better high education such as improvement of difficult situation in the University of Prishtina and the issue of private high education. As a priority to these issues are the existence of teaching quality and the supervision of current private universities, through the operation of Agency for Accreditation and Quality Control of high education.

AKR will consider a set of measures and actions for stabilizing and alleviating high education through the improvement of infrastructure, conditions for the lecturers, and conditions for students.

We support a higher financial autonomy for the public University of Prishtina and its academic units, as a mechanism for reassurance of self-existence and orientation of means toward the competition with private institutions.

AKR will first evaluate the present situation of high education in Kosovo, with the intention of identifying the needs and determining the policies for the development of a university reorganization strategy, dividing it in several university centers in different regions of Kosovo, depending from similarities and traditions that exist in these regions.

We will work toward the improvement of education quality by full realization of Bologna Declaration and promotion of maximum inclusion of interactive education for students of practice component, research, and creativity.

For AKR, science and professional work of high education will be of high importance, therefore we will concentrate on the establishment and renewal of research institutions and their establishment inside universities. We will also increase the number of professors and will professionally train them. Certainly, AKR considers this as a way of improving economic conditions of professors by also involving them in different projects as contractors by the government.

AKR guarantees access for Kosovo professionals in job market and Europe competition and will form programs for “brain return” from abroad, by creating good living conditions and jobs in Kosovo. Therefore, AKR will make easier and faster the process of diploma nostrification gained outside Kosovo.

We guarantee the establishment of clear criteria's and conditions for issuance and control of private university licenses and will prevent the commercialization of university education in Kosovo. As a result, we will review all licenses issued until now.

Following the evolution of new global trends, we recognize the need for constant learning; hence the creation of a continuous learning program is a priority for the possibility of permanent education in accordance with instant demands.

AKR supports the establishment of new partnerships with universities outside Kosovo and the expansion of the existing ones, promising the creation of a special fund for their functionalism through making special funds for supporting professors for their participation in conferences, symposiums, and science seminars.

We will supply with computers all high education institutions and will offer wireless connection within the student campus and university buildings. In addition, we will make available different scientific and research magazines so that our students are informed for most recent achievements in modern science.

To improve student conditions, AKR will create several projects that will be concentrated in offering better education conditions and stimulating them for successful results. Providing scholarships and giving students the opportunities to study abroad are AKR priorities. Moreover, a special fund will be created to support the education of students abroad, with the purpose of returning them as prepared personnel for facing Kosovo's needs.

AKR considers practice during studies, especially during summer, as an essential factor for student practice skills and their professional preparation. As a result, AKR will support the establishment of career development offices in universities to help student for their professional direction.

In addition, AKR will encourage students to participate in charitable activities by providing volunteer services for old people, children and invalids, through which at the same time students will increase their responsibility as citizens.

AKR guarantees to students different facilitations such as in utilization of public transport, cultural activities tickets, student loans with low interest rate, and adequate living space.

AKR will create special funds for students project which aim to advance in knowledge and improve their position, furthermore sport, culture, and social centers will be created.

### **AKR for culture**

AKR considers that one way of returning the dignity to citizens of Kosovo is through investments in culture and its values. Therefore, we accept and will work in culture outreach around Kosovo and we promise to artists and art admirers that we will create normal conditions for practicing their activity.

AKR guarantees an annual budget for Kosovo's culture, through which we will support projects with national values for all the citizens. We guarantee creation of convenient conditions for Kosovo's culture, so that in a short period it will be capable of generating enough profit to support self-existence and future development.

We guarantee and support the development of culture activities in all regions of Kosovo, with the aim to make possible to all citizens to participate in all important culture activities for a normal social life.

AKR guarantees investments in Kosovo's culture infrastructure, by creating enough physical capacities for the development of activities, and will be focused on: creating a cultural heritage center in Peja because of the specifics of this region, establishing the National Institute of Culture, vitalization of Opera and Ballet Theatre, renewal of film

production laboratory, reconstruction and building of cinemas in all regions, renovation of National Theatre, and building of arts academy in Prizren.

AKR will work toward formation of human development capacities and management for culture; furthermore we promise renewal and establishment of necessary institutions for bearing the obligations of developing the culture.

As a priority of AKR in culture field is breaking its isolation toward the world and creating the opportunity for promoting Kosovo's culture values around the world. This will be achieved through a special fund which will support the participation of local artists in international activities that will bring Kosovo promotion and involvement in the flow of world culture.

Young art talents will be of high importance and will be supported for their inside and outside development, enabling the introduction of Kosovo's culture to the international arena.

With the aim to protect creative values of local artists we will functionalize and complete inside legislation for protecting author rights and intellectual property. Additionally, AKR promises to fight piracy as a damaging occurrence of local economy and to apply international acceptable norms in this field.

AKR supports the development of culture values in all communities in Kosovo and the creation of a special program which will bring together communities through culture is one of AKR's priorities.

Special attention will be given to culture programs in public and local radio-television, ensuring funds for the development of culture programs that intend to promote certain values especially those children or youth oriented.

Culture heritage is nationally significant therefore it will have special treatment. We will make huge investments, and attract international funds for its promotion and protection. The protection of cultural monuments, historical and religions, as well as the stimulation of archeological research and its exhibition in Kosovo Museum are of high importance for AKR.

### **AKR for youth**

AKR considers that the enforcement of the youth and the creation of a wide cooperation among the government and youth organizations for addressing the needs of the young in Kosovo is a guaranteed success for a brighter future for all the people of Kosova.

AKR guarantees that it will be focused on four strategic points which are essential for the lives of young people: security, health, spare time and a comfort surrounding, as well as education and trainings. This strategy will help in decreasing the level of crimes committed by young people, it will eliminate them their fears and it will help those who are victims of crime.

In addition, we support the development of several projects which aim at fighting negative occurrences such as smoking, use of narcotics, alcohol, and information toward infections such as AIDS that improves youth health, and other projects for making aware young people for environmental problems and its protection.

We will create a fund for the involvement of young people in international activities that aim the creation of friendly relations through which AKR will support the increase of young people awareness for their role.

AKR will highly support projects that aim the improvement of communication between young people of different communities in Kosovo and the development of collective sport and culture activities, camping or possibility of mutual debates.

We guarantee support for the project which promotes democracy, its values and the role of youth in this process, especially the development of campaigns to increase their awareness and their right in participating in the process of self-government and decision making. For this reason, we will create information centers and will consult young people all around Kosovo.

The creation of such a comfort surrounding for them all around Kosovo to enable them various activities for the purpose of stimulating their creativities and talent, is a guarantee which AKR offers for the young.

AKR will improve sports courts in all places and neighborhoods around Kosovo, by offering people greater and equal opportunities. Similarly it will stimulate programs which aim at developing competitive and educational programs for young people.

AKR ensures the involvement of private sector in implementing projects with the purpose of improving conditions for youth, by offering them different facilitations despite their obligation and contribution in the involvement and benefits from private businesses.

### **AKR for sports**

AKR considers sport as a mechanism for healing society and affiliating the world, giving hope where there exists disappointment, breaking barriers, and as a tool to overcome any kind of discrimination, as well as a unique language that is understood by the whole world.

Through encouraging sports, AKR will enable the youth to take place in plenty activities where they can learn important values of collaboration with the others, like fair play, winning, loosing, and helping the others in their lives.

AKR guarantees that sports and its activities will have enough funds in order to develop regular sports activities, while supporting building money generating capacities, which after a period of time will assure stability and self-financing for such institutions.

AKR considers sports and the talents from this field that Kosovo possess an important way to promote Kosovo in international sphere. Therefore, we promise to build and apply a detailed strategy for development of Kosovo's sport and its promotion outside Kosovo's borders. We guarantee the improvement of physical infrastructure for Kosovo's sport by renovating existing capacities and building others to fulfill the needs of this field. The construction of a new and big national stadium will be realized under AKR governance.

AKR is committed to improve sport programs within all levels of education in Kosovo, especially in the primary and high level; whereas, for the university level we promise creation of nonprofessional sportive leagues in all significant fields of Kosovar sport.

Identification and support of the talents in all sports fields will be a priority of AKR in order to stimulate their further improvement and motivate others to follow the same route. We will notably support individuals and teams who represent Kosovo in different competing and non-competing activities.

Institutionalizing and re-establishing the rule within all Kosovo's sports departments is a priority of AKR, especially eliminating corruption and misuses of Kosovo's sport. Special support will be provided to skiing sport and we will make a plan for capital investments with the purpose to return the reputation and promote Kosovo's capacities in international arena.

AKR assures to improve and increase the managing staff, particularly enabling professional preparation for coaches and sports referee through providing adequate schools, with the aim to eliminate negative implications in Kosovo's sport.

## IV. Department for Justice

AKR in the rule of law field will be concentrated in investing, developing and strengthening three key pillars: complimenting legislation infrastructure and applying the law in practice; reforming and consolidating the judiciary and prosecutorial system; and fighting crime, organized crime, and corruption.

AKR will accelerate the process of passing the laws in Kosovo, dedicating a special importance to the development of preliminary legislative policies that include the analysis of adaptability, financial implications, and other assessments that are needed to pass laws and apply them practice.

While filling the legislation infrastructure, AKR will ensure harmonization and reconciliation of the laws with *acquis communautaires* and will create a secure and convenient legal environment for residents and citizens of Kosovo, without distinguishing among them. Meanwhile, we will reconsider and amend the existing legislation, while adapting it to the new circumstances in Kosovo and by eliminating obstacles and current shortcomings.

AKR gives priority to fulfillment of the legal infrastructure and creation of good conditions to attract and secure foreign investors that are interested to invest in Kosovo. Another priority in this field is to pass the law for return of confiscated and nationalized properties in order to create a base for utilization of property in Kosovo. AKR will create a list of priority organic laws to be passed, while taking into consideration the assessment of current situation of the legal infrastructure

AKR will acquire the execution of laws in practice while building new mechanisms and strengthening the existing ones for supporting the realization of the provisions included in laws.

A successful reformation of judiciary and prosecutorial system is a priority of AKR in the rule of law field. AKR is implicated to assure a judiciary that is completely independent

from political influence and pressure, which is accessible for everyone and it is free from corruption.

AKR guarantees the improvement of physical infrastructure of courts and application of newest information and technology achievements in the whole judicial system and in particular in improving the work and increase efficiency of the courts' administrations.

We guarantee a higher budget for the rule of law, which also means improvement of incomes for all judicial and prosecutorial employees.

AKR will distribute enough funds for the development of human capacities within the judiciary and prosecution through improving legal education at universities and assuring adequate training for the new generations.

There will be a revision in vetting process of judges, prosecutors, and other key official's of the justice system in order to have an efficient and independent judiciary that is not involved in criminal network or corruption practices. This will be based in a system of a comprehensive investigation of the professional, ethical, and moral background of these employees. AKR assures the initiation of harsh punishments against all the judges, prosecutors, and other key official's of judiciary system for misusing their duty.

AKR, besides institutional regular mechanism, will establish a self sufficient monitoring program for judiciary which will control, identify the address issues, and monitor the judiciary functions on citizen's behalf.

Strengthening the prosecution, functioning of the specialized prosecution, and creating the conditions for fighting criminality and organized crime are major goals of ARK for Kosovo. We assure the inclusion of Kosovo in international programs that offer fighting of organized crime, human trafficking, and terrorism in South East region.

ARK will also offer collaboration to International Criminal Tribunal for ex-Yugoslavia to prosecute and arrest the suspects of war crimes, as well as will co-operate with all other international institutions for prosecuting and arresting the perpetrators of other criminal offences.

AKR will strengthen the Anticorruption Agency of Kosovo for fighting this phenomenon in Kosovo and will assure funds and mechanisms in order to ensure its independent work, free from any political or other forms of pressure.

AKR supports further improvement of the quality and capacities of security forces members, while offering reasonable incomes for the permanent risk that their work involves, while provide for them and their families a stable scheme of life insurance and health insurance.

We guarantee funds and mechanisms for preventing and fighting organized crime, human trafficking, terrorism, and economic crimes, as well as punishing the ones who are in charge of such actions. Furthermore, AKR will make Kosovo part of regional and international mechanisms for collaboration of fighting these occurrences.

AKR will provide funds for improvement and construction for detention and other correction facilities, while creating enough space for all categories of the arrested and punished individuals, as well as enabling their placement based on the criteria's defined by law. We also will create programs for trainings, education, and work for all of those who meet the conditions and are interested to be trained while they are at these institutions.

## **V. Department for Security and Defense**

AKR guarantees strengthening Kosovo's spine, country's security and defense. We promise a national security system which ensures the defense of Kosovo's borders and its constitutional orders; freedom; independence; territorial integrity and sovereignty; functioning of the legal state; order, peaceful living environment, and political stability and social welfare.

AKR guarantees that it will influence positively in focusing of work for all structures of Kosovo's security, that derive from new geopolitical environment of security, created as a result of changes in the nature of risks (from traditional military to other non-traditional and non-symmetric risks). AKR promises to protect territorial integrity of Kosovo and defend its population. Two main pillars that we consider as key for defense and security of Kosovo are internal security and external factors that endanger internal security.

AKR promises to forbid factors that threaten internal security of Kosovo such as weak rule of law; organized crime; isolation and non-involvement of the Serbs in security systems; political instability; ethnic violence; development of paramilitary structures; possibility of domestic terrorism; demonstrations; disorders; natural disasters, and other risks of large dimensions.

AKR pledges that after Kosovo's independence and its international recognition as a sovereign state, it will still have the presence of international military forces upon which responsibility for external security will rest. Kosovo's security and defense configuration should be developed as a special structure with all its specifications, and simultaneously be part of regional and global security architecture.

AKR, with the support of international factors, will build the security and defense force of Kosovo. This force will be achieved on basis of international right by signing agreement with NATO, agreement for "Collective Security" (for example with UN), as well the "Co-operative security" (a mutual agreement between countries).

AKR guarantees investments in the following areas for country's security and defense: establishment of security committees for the Kosovo Assembly and for municipalities; education of capacities of government officials in the area of security; education and increasing of capacities of non-government players in the security sector; education of new cadres in security and defense field, in conjunction with existing higher education offerings or through promotion of further studies in the area of security and defense.

AKR promises establishment of new security institutions in Kosovo with aim to expand capacities of existing ones. New security institution will include Security Council of Kosovo, Defense Department, Kosovo Army and Kosovo Intelligent Service. AKR guarantees that Kosovo Army will be an elite force equipped with modern armament. We guarantee that Kosovo will have its army reserve troops that together with elite troops will be on stand-by to help Kosovo and its population in emergencies, including natural disasters.

AKR promises the role and accountability to Kosovo Assembly in supervision of the security sector; role and accountability of security committee, and the possibility for establishment of subcommittees for policy and budget supervision in specific security campaigns, such as disaster management; possibility for establishment of other committees within the Kosovo Assembly with specific mandates; possibility that would have municipalities establish security committees that would consist of advisors to the municipal assembly, a feat that will increase accountability and will secure authentic structures of supervision and of security at local level.

In political planning AKR will be engaged in evasion of autocratic dominance in the field of security; strengthening of the parliamentary control in security, especially in direction of control over the budget means, and creation of lawful parameters for security issues.

AKR guarantees to strengthen the role and the position of citizens in the area of security through bridging of the gap between parliament and citizens (so that parliament has a

direct opportunity to listen and experience citizens' volition). AKR guarantees strengthening of the functional plan and organization of government institutions; clear line of responsibilities between main government bodies; efficient policies on security, with citizens in its center, always strengthening the connection with government institutions (by connecting institutions in their organization and functional part will create sufficient space to bring citizens in the center of the security field).

AKR guarantees that it will bring together responsibilities and strengthen the bridge between government institutions and those of security, a mixed-government based on principles that regulate democratic relationship between citizens and military as follows: state is the only member in society that has lawful monopoly of force; security services are accountable to lawful democratic authorities; the security and defense Executive is accountable to the parliament about its policies; parliament has a determinative role for the announcement and removal of extraordinary state of emergency, state of war, and control of expenses for security and defense; principles of good governance in the field security; personnel engaged in the security field are individually accountable to a judicial body.

AKR promises that arrangements in the security field to be politically neutral, in particular: for building and advancing security architecture in conformity with views and orientations of political programs of the AKR policy. AKR promises division of roles based on common responsibilities of governance, that will play an important role in line with national security policy, particularly that of the Executive, Legislative, and Judicial.

AKR promises that competences and responsibilities in leading the security field will belong to the President (in the presidential governance system- type of governance upon which AKR platform is based) and the Executive – head of state, Parliament and Joint Chiefs. AKR promises that security services to be accountable to state institutions of governance and civil society to also have a role and responsibility in the field of security and defense.

## **VI. Department for Foreign Policies**

The core of AKR's vision on foreign policies consists in retaining and strengthening peace and stability in Kosova and the region, protecting and advancing Kosovas interests in international affairs, promoting the positive image of Kosova and Kosovars.

AKR is aware that Kosova as a small country needs many friends and allies, hence our foreign policy will be a policy of friendship and integration, a policy that establishes sound relationships with European countries and others, but our main focus will be further strengthening of our close relations with USA as our main partner. Given the crucial importance of creating friendly relations with other countries, AKR will call a special group of experts at the central level, with the exclusive goal of lobbying for new friends and partners and strengthening existing alliances.

Our cooperation with other countries will build on the principle of equity and mutual respect. With respect to the region, AKR is aware of the multiethnic character of all Balkan countries, so the main guideline for our policies of strengthened friendship will be the complete and reciprocal provision of all rights for all minorities. AKR promises to provide all necessary prerequisites for an equal treatment of all citizens of Kosova, and will require the same treatment for minorities from neighboring countries. Our objective is Kosova as an important stability partner in the region.

AKR intends to achieve its key priorities of economic growth, higher employment and security through the process of integration in international institutions of cooperation and security. We will become an active part of all initiatives for integration and convergence of economies and societies in the Balkans. In any of this initiatives and processes AKR promises complete willingness to comply with all requirements, assume responsibilities and complete all necessary activities for integration.

AKR objectives for foreign policies include:

- Strengthen Kosovo's position in region and Europe as a stability factor
- Advance integration activities of the country, including membership in EU, European Council, NATO, IMF, World Bank
- Maintain and advance friendly relationships with important countries in international politics
- Support international efforts and activities for fighting terrorism
- The use of minorities as a link toward healthy relationships with regional countries.
- The use of Kosovo's Diaspora as an instrument to promote Kosovo's and Kosovars image.
- Building diplomatic infrastructure with the intention to protect and promote rights of Kosovar abroad, strengthen their links with Kosovo, and look for alternatives to increase Diaspora's investments in Kosovo's economy
- Use the international diplomatic structure to support the efforts of our business community for higher economic cooperation
- Use the Kosovo's position in region to create interconnections with the region and enable the promotion of local tourism and economy

In all our international commitments, two key priorities are: EU integration process in the area of economic cooperation and Nato membership in the area of security. In the EU integration process, AKR guarantees maximum involvement in fulfilling the responsibilities in the pre accession period and in the phase of obligation which derive from the stability and association agreement. A sustainable economic growth, economic and political stability and a mature anticorruption strategy will create the sound basis for a quick endorsement of the stabilization and association with EU. Our efforts for a full and rapid membership in European Council are closely related to this.

In the area of security, AKR stands for a speedy involvement in NATO's "Partnership for peace" as the first step toward a full membership in NATO. Notwithstanding the exact time of membership, AKR guarantees a steady privileged treatment of all NATO troops, as an appreciation for the high contribution of this institution in achievement of peace and

freedom in Kosovo. Furthermore, any AKR led government guarantees continuous active support for NATO in all its peace and stability missions.

AKR promises high seriousness in all activities for membership or cooperation with international financial institutions or cooperation alliances such as IMF, World Bank, EBRD, EIB, WTO, Shanghai group and others. We will establish strong friendly relationships with all these institutions, reflecting and respecting the sovereignty of our country and the primary responsibility of our government toward Kosovar citizens.

In addition, AKR guarantees cooperation with all international institutions and organizations that advocate for human rights, freedom of speech, freedom of religion, protection of citizen's health, children rights, strengthening the role of women in the society, protection of family, environmental protection, and war against poverty. Based on the fact that Kosovo citizens are part of different religious beliefs, AKR follows the principle that fully respects religious freedom, dialogues between religions and supports any cooperation between them.